

Risks of most concern

Risks on the horizon: 12-month

1. Cyber threats	53%
2. Supply chain disruptions	37%
3. Geopolitical tensions	34%
4. Political instability and unrest	31%
5. Regulatory/legal changes	29%
6. Transport disruptions	27%
7. Extreme weather events	22%
8. Misinformation/disinformation	22%
9. Conflict	21%
10. Natural disasters	19%

Risks of the future: 3-5 year

Increasing geopolitical instability
Prolonged fragmentation of global alliances and the increasing risks posed by regional conflict(s).

37%

Climate & environmental disruption
More frequent, harder-to-predict events affecting regions long-term.

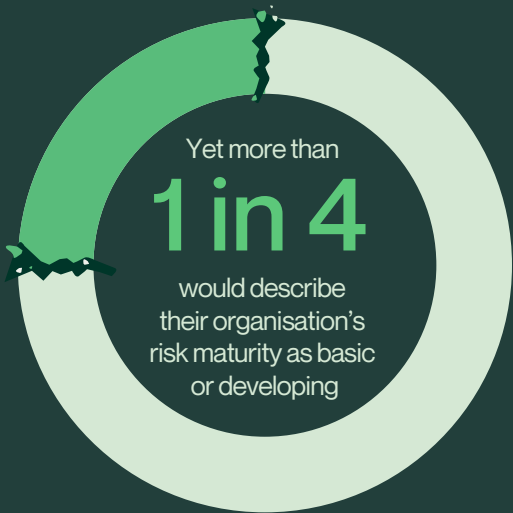
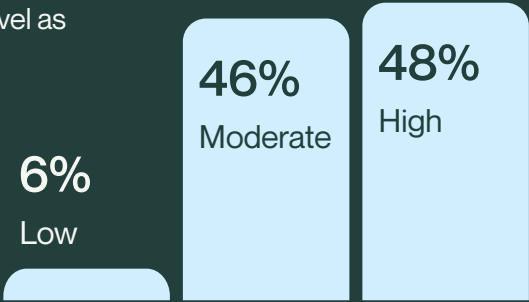
29%

Digital surveillance & data privacy
Increased government access, changing legal boundaries and associated risks for travellers.

26%

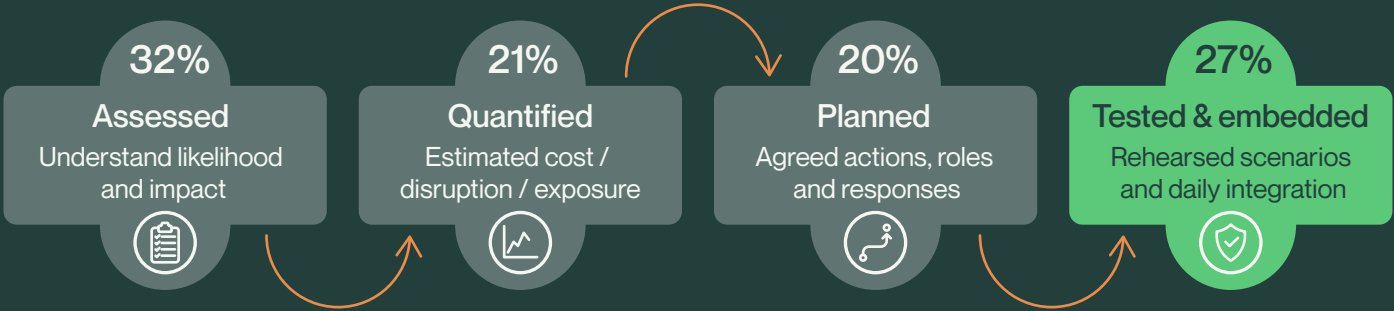
almost all

would describe their organisation's risk appetite for international travel as moderate or high



Although strategic awareness of key risks is strong,

resilience is still maturing



Average engagement by stage (% across five risk categories: environmental risk, medical risk, operational risk, political risk, security risk)